## 2018-19 Proposed Budget

Focus on the General Fund

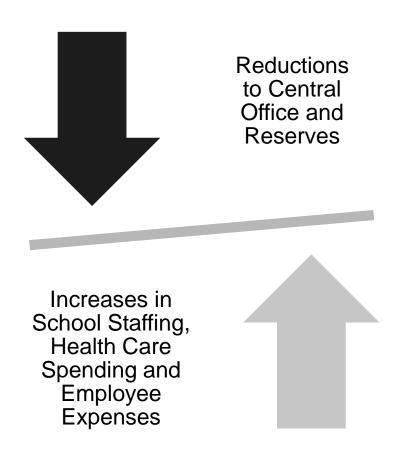
As Presented to the Board of Education on April 24, 2018

## Agenda

- Major Changes
- Resources
- Spending
- Budgeted Reserve

## Balancing the Budget General Fund

- Oregon Department of Education appropriating \$8.2B for biennium
  - Split 50/50 between years
  - State funding nearly \$2B
     short of fully implemented
     Quality Education Model<sup>1</sup>
  - Estimated Impact to PPS= \$180M over two years



### **General Fund Overview**

#### **USD** in Millions

Financial Summary		2017-18		2018-19	
	В	udgeť	P	roposed	
Beginning Balance	\$	19.9	\$	33.1	
Total Revenue		597.4		617.5	
Total Resources	\$	617.3	\$	650.5	
Total Expenses		597.6		626.7	
Budgeted Reserve		19.7		23.8	
Total Requirements	\$	617.3	\$	650.5	
Reserve % of Total Requirements		3%		4%	

# Expenditures + Budgeted Reserve Trends

#### **USD** in Millions

	2016-17			2017-18	2018-19	
		Actual		Budget		Proposed
School Site	\$	287.8	\$	289.8	\$	310.5
Central Office		260.5		307.8		316.2
<b>Budgeted Reserve</b>		14.1		19.7		23.8
Total Requirements	\$	562.4	\$	617.3	\$	650.5

<sup>&</sup>lt;sup>1</sup>2017-18 Budget as Amended in October, 2017

<sup>&</sup>lt;sup>2</sup>Includes Centrally Administered School Resources (e.g., Special Education, English as a Second Language, Transportation, Facility Management, and Others

### **Investment Priorities**

- Investment in Schools
  - Implementation of an equitable school staffing model
  - Rigorous, standards

# Leadership Organization Chart

# Centrally Administered School Resources (CASR)



## **Central Office Summary**

#### **USD** in Millions

		CASR	Central	Total
Schools Student Support Services	\$	27.3 \$ 52.0	8.1 \$ 32.2	35.4 84.2
Teaching and Learning Racial E.6(n)-10.0(ia)-20.iu1C05	(.6(n)-10	17.5 03P749)F 0ua[	22.1 DI USD in Millionn	39.7 nia.6([6 ( )Tj -0.

<sup>&</sup>lt;sup>1</sup>Includes interest payments and general fund transfers

#### PERS Rates Flat...For Now

#### **USD** in millions

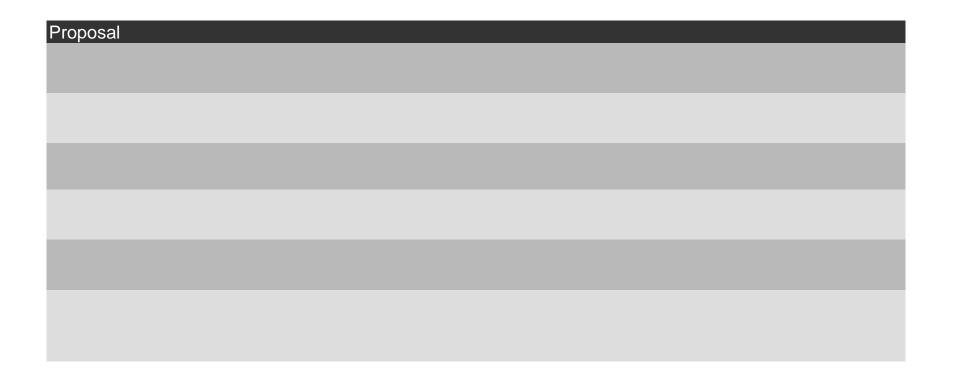
PERS Rates and Expense Estimates	2017-18	2018-19	2019-20		
Tier1/Tier2	6.66%	6.66%	13.07%		
OPSRP	1.33%	1.33%	7.45%		
Weighted Rate	2.57%	2.57%	8.63%		
Estimated Expense	\$ 9.8	\$ 11.5	\$ 35.5		

- 2017-18 expense lower with credit
  - Will create ~\$10M of additional Ending Fund Balance
- Recommend transferring to targeted reserve
  - One-time savings; use to offset large increases expected in 2019-20

## **Budgeted Reserve**

- 4% = \$24M
- Equivalent to about 15 days of district spending
- Monthly Payroll= \$30M
- 5% = 2021 Board Goal

### **Proposed Investments**



Estimates based on assumed scope

## Risks to Budget

Event	Risk	Estimated Impact (\$)	Likelihood
Middle School Transition Costs	Routes/Build out Costs	\$1 to \$1.5 million	High
PERS Debt Payment	Estimate based on employee count is incorrect	\$2 to \$3 million	Low
Actual salaries for newly hired teache may be higher than expected			

# Positioning the District for 2019-20

#### **Financial Relief**

 New Biennium and Funding Levels

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### **Expenditures Outpace Revenue**

USD in Millions	4 Tm	[(\$)0.5(4)0.5	Moderate	Recession	Severe F	Recession
Cumulative Changes vs. 2018-19	2019-20 Forecast	2020-21 Forecast	2019-20 Forecast	2020-21 Forecast	2019-20 Forecast	
Increase in Revenue	\$31.2	\$63.2	\$18.5	\$41.6	\$7.1	\$15.9
Known Increases in Expenditures						
PERS	\$20.0	\$20.7	\$20.0	\$20.6	\$20.0	\$20.5
Health and Welfare	\$4.2	\$4.4	\$4.2	\$4.4	\$4.2	\$4.4
Personnel Cost Increase	\$13.6	\$27.6	\$11.6	\$23.6	\$9.7	\$19.6
Increase in Contingency (align to BOE targe	et) \$5.2	\$10.0	\$4.6	\$9.0	\$4.1	\$7.7
Total Increases in Expenditures	\$43.0	\$62.8	\$40.5	\$57.6	\$38.0	\$52.2
Surplus/(Shortfall)	(\$11.8)	\$0.4	(\$21.9)	(\$16.0)	(\$30.9)	(\$36.3)

- Budgetary pressures on near-term horizon (2019-20)
- "Recession" scenarios create budget shortfalls
- Driven by known increases; analysis excludes technology, school, and other strategic investments

